



| 勘定科目                   | サービス区分      |            |           |            |           |           |           |           |            |           |
|------------------------|-------------|------------|-----------|------------|-----------|-----------|-----------|-----------|------------|-----------|
|                        | 法人運営        | 区地域福祉      | 助成事業      | 推進事業       | 基金事業      | 共同募金      | 生活福祉資金    | あんさぼ      | 居宅介護       | 介護予防      |
| 事務費                    | 2,382,588   | 2,000      | 0         | 1,023,089  | 80        | 0         | 183,941   | 718,430   | 1,412,187  | 296,088   |
| 福利厚生費                  | 3,750       | 0          | 0         | 15,105     | 0         | 0         | 6,883     | 0         | 17,662     | 7,038     |
| 福利厚生費                  | 3,750       | 0          | 0         | 15,105     | 0         | 0         | 6,883     | 0         | 17,662     | 7,038     |
| 旅費交通費                  | 32,030      | 0          | 0         | 0          | 0         | 0         | 720       | 4,930     | 840        | 0         |
| 交通費                    | 32,030      | 0          | 0         | 0          | 0         | 0         | 720       | 4,930     | 840        | 0         |
| 研修研究費                  | 58,200      | 2,000      | 0         | 0          | 0         | 0         | 1,560     | 8,330     | 960        | 0         |
| 研修研究費                  | 29,500      | 2,000      | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 交通費                    | 28,700      | 0          | 0         | 0          | 0         | 0         | 1,560     | 8,330     | 960        | 0         |
| 事務消耗品費                 | 304,723     | 0          | 0         | 127,073    | 0         | 0         | 55,780    | 140,807   | 282,393    | 32,959    |
| 消耗品費                   | 270,235     | 0          | 0         | 127,073    | 0         | 0         | 20,280    | 111,007   | 136,377    | 32,959    |
| 器具什器費                  | 34,488      | 0          | 0         | 0          | 0         | 0         | 35,500    | 29,800    | 146,016    | 0         |
| 印刷製本費                  | 171,685     | 0          | 0         | 0          | 0         | 0         | 4,871     | 0         | 33,084     | 0         |
| 印刷製本費                  | 171,685     | 0          | 0         | 0          | 0         | 0         | 4,871     | 0         | 33,084     | 0         |
| 水道光熱費                  | 76,639      | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 水道費                    | 40,104      | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 電力費                    | 36,535      | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 修繕費                    | 38,024      | 0          | 0         | 0          | 0         | 0         | 7,415     | 30,461    | 29,661     | 29,661    |
| 器具備品修繕費                | 30,608      | 0          | 0         | 0          | 0         | 0         | 0         | 800       | 0          | 0         |
| 建物修繕費                  | 7,416       | 0          | 0         | 0          | 0         | 0         | 7,415     | 29,661    | 29,661     | 29,661    |
| 通信運搬費                  | 245,013     | 0          | 0         | 0          | 0         | 0         | 0         | 203,079   | 275,930    | 69,279    |
| 通信運搬費                  | 245,013     | 0          | 0         | 0          | 0         | 0         | 0         | 203,079   | 275,930    | 69,279    |
| 広報費                    | 140,940     | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 広報費                    | 140,940     | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 業務委託費                  | 670,403     | 0          | 0         | 212,260    | 0         | 0         | 98,092    | 243,711   | 525,202    | 146,323   |
| 業務委託費                  | 670,403     | 0          | 0         | 212,260    | 0         | 0         | 98,092    | 243,711   | 525,202    | 146,323   |
| 手数料                    | 122,622     | 0          | 0         | 6,804      | 80        | 0         | 0         | 38,232    | 6,716      | 0         |
| 手数料                    | 122,622     | 0          | 0         | 6,804      | 80        | 0         | 0         | 38,232    | 6,716      | 0         |
| 保険料                    | 44,363      | 0          | 0         | 0          | 0         | 0         | 0         | 23,024    | 11,031     | 1,808     |
| 保険料                    | 44,363      | 0          | 0         | 0          | 0         | 0         | 0         | 23,024    | 11,031     | 1,808     |
| 賃借料                    | 22,602      | 0          | 0         | 17,236     | 0         | 0         | 8,620     | 25,856    | 227,708    | 8,620     |
| 賃借料                    | 22,602      | 0          | 0         | 17,236     | 0         | 0         | 8,620     | 25,856    | 227,708    | 8,620     |
| 土地・建物賃借料               | 262,494     | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 土地・建物賃借料               | 262,494     | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 租税公課                   | 30,600      | 0          | 0         | 644,611    | 0         | 0         | 0         | 0         | 0          | 400       |
| 租税公課                   | 30,600      | 0          | 0         | 644,611    | 0         | 0         | 0         | 0         | 0          | 400       |
| 渉外費                    | 82,600      | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 渉外費                    | 82,600      | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 諸会費                    | 70,000      | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 1,000      | 0         |
| 諸会費                    | 70,000      | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 1,000      | 0         |
| 雑費                     | 3,400       | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 雑費                     | 3,400       | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 車両費                    | 2,500       | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 車両費                    | 2,500       | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 共同募金配分金事業費             | 0           | 0          | 0         | 0          | 0         | 1,638,593 | 0         | 0         | 0          | 0         |
| 一般募金配分金事業費             | 0           | 0          | 0         | 0          | 0         | 1,638,593 | 0         | 0         | 0          | 0         |
| その他特別配分金               | 0           | 0          | 0         | 0          | 0         | 1,638,593 | 0         | 0         | 0          | 0         |
| 助成金費用                  | 2,601,072   | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 助成金費用                  | 2,601,072   | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 助成金                    | 2,601,072   | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 負担金費用                  | 46,106      | 0          | 0         | 756,000    | 0         | 0         | 0         | 0         | 0          | 0         |
| 負担金費用                  | 46,106      | 0          | 0         | 756,000    | 0         | 0         | 0         | 0         | 0          | 0         |
| 負担金費用                  | 46,106      | 0          | 0         | 756,000    | 0         | 0         | 0         | 0         | 0          | 0         |
| 減価償却費                  | 359,067     | 382,530    | 0         | 39,900     | 27,409    | 0         | 0         | 2,693     | 107,829    | 2,520     |
| 減価償却費                  | 359,067     | 382,530    | 0         | 39,900     | 27,409    | 0         | 0         | 2,693     | 107,829    | 2,520     |
| 減価償却費                  | 359,067     | 382,530    | 0         | 39,900     | 27,409    | 0         | 0         | 2,693     | 107,829    | 2,520     |
| 国庫補助金等特別積立金取崩額         | ▲ 209,845   | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 国庫補助金等特別積立金取崩額         | ▲ 209,845   | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 国庫補助金等特別積立金取崩額         | ▲ 209,845   | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| サービス活動費用計(2)           | 6,359,438   | 45,232,916 | 691,299   | 17,597,917 | 313,553   | 1,638,593 | 2,838,840 | 936,418   | 11,835,297 | 7,073,845 |
| サービス活動増減差額(3)=(1)-(2)  | ▲ 3,342,438 | 24,284     | ▲ 131,091 | ▲ 457,805  | ▲ 313,553 | 0         | ▲ 14,840  | ▲ 475,378 | ▲ 786,230  | 2,092,596 |
| サービス活動外増減の部            |             |            |           |            |           |           |           |           |            |           |
| 収益                     |             |            |           |            |           |           |           |           |            |           |
| 受取利息配当金収益              | 419,982     | 0          | 0         | 0          | 1,901,506 | 0         | 0         | 0         | 650        | 365       |
| 受取利息配当金収益              | 419,982     | 0          | 0         | 0          | 1,901,506 | 0         | 0         | 0         | 650        | 365       |
| 受取利息配当金収益              | 419,982     | 0          | 0         | 0          | 1,901,506 | 0         | 0         | 0         | 650        | 365       |
| 投資有価証券売却益              | 0           | 0          | 0         | 0          | 8,019,500 | 0         | 0         | 0         | 0          | 0         |
| 投資有価証券売却益              | 0           | 0          | 0         | 0          | 8,019,500 | 0         | 0         | 0         | 0          | 0         |
| 投資有価証券売却益              | 0           | 0          | 0         | 0          | 8,019,500 | 0         | 0         | 0         | 0          | 0         |
| その他のサービス活動外収益          | 346,861     | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 受入研修費収益                | 73,500      | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 受入研修費収益                | 73,500      | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 利用者等外給食収益              | 0           | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 利用者等外給食収益              | 0           | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 雑収益                    | 273,361     | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| 雑収益                    | 273,361     | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| サービス活動外収益計(4)          | 766,843     | 0          | 0         | 0          | 9,921,006 | 0         | 0         | 0         | 650        | 365       |
| 費用                     |             |            |           |            |           |           |           |           |            |           |
| サービス活動外費用計(5)          | 0           | 0          | 0         | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| サービス活動外増減差額(6)=(4)-(5) | 766,843     | 0          | 0         | 0          | 9,921,006 | 0         | 0         | 0         | 650        | 365       |
| 経常増減差額(7)=(3)+(6)      | ▲ 2,575,595 | 24,284     | ▲ 131,091 | ▲ 457,805  | 9,607,453 | 0         | ▲ 14,840  | ▲ 475,378 | ▲ 785,580  | 2,092,961 |

| 勘定科目         | サービス区分     |           |            |            |            |           |       | 合計          | 内部取引消去 | 拠点区分合計      |
|--------------|------------|-----------|------------|------------|------------|-----------|-------|-------------|--------|-------------|
|              | 通所介護       | 自立支援      | 地域包括       | 予防支援       | 福祉センター     | 善意銀行      | 道尾奨学金 |             |        |             |
| サービス活動増減の部   |            |           |            |            |            |           |       |             |        |             |
| 収益           |            |           |            |            |            |           |       |             |        |             |
| 会費収益         | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 3,013,000   |        | 3,013,000   |
| 賛助会費収益       | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 3,013,000   |        | 3,013,000   |
| 住民会費(町会)     | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 929,000     |        | 929,000     |
| 住民会費(個人)     | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 55,000      |        | 55,000      |
| 団体会費(町会)     | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 1,638,000   |        | 1,638,000   |
| 団体会費(一般)     | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 90,000      |        | 90,000      |
| 法人会費(町会)     | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 100,000     |        | 100,000     |
| 法人会費(一般)     | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 201,000     |        | 201,000     |
| 寄附金収益        | 0          | 0         | 0          | 0          | 0          | 5,770,630 | 0     | 5,774,630   |        | 5,774,630   |
| 寄附金収益        | 0          | 0         | 0          | 0          | 0          | 5,770,630 | 0     | 5,774,630   |        | 5,774,630   |
| 寄附金収益        | 0          | 0         | 0          | 0          | 0          | 5,770,630 | 0     | 5,774,630   |        | 5,774,630   |
| 経常経費補助金収益    | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 47,204,601  |        | 47,204,601  |
| 市交付金収益       | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 45,254,000  |        | 45,254,000  |
| 市区補助金収益      | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 312,008     |        | 312,008     |
| 市補助金収益       | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 312,008     |        | 312,008     |
| 共同募金配分金収益    | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 1,638,593   |        | 1,638,593   |
| 一般募金配分金収益    | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 1,638,593   |        | 1,638,593   |
| 受託金収益        | 0          | 7,084,800 | 42,722,113 | 0          | 17,244,000 | 0         | 0     | 96,642,506  |        | 96,642,506  |
| 市区受託金収益      | 0          | 7,084,800 | 42,722,113 | 0          | 17,244,000 | 0         | 0     | 93,357,466  |        | 93,357,466  |
| 市受託金収益       | 0          | 7,084,800 | 42,722,113 | 0          | 17,244,000 | 0         | 0     | 93,357,466  |        | 93,357,466  |
| 市社協受託金収益     | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 3,285,040   |        | 3,285,040   |
| 市社協受託金収益     | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 3,285,040   |        | 3,285,040   |
| 事業収益         | 0          | 0         | 0          | 0          | 241,460    | 0         | 0     | 492,860     |        | 492,860     |
| 参加費収益        | 0          | 0         | 0          | 0          | 241,460    | 0         | 0     | 244,660     |        | 244,660     |
| 参加費収益        | 0          | 0         | 0          | 0          | 241,460    | 0         | 0     | 244,660     |        | 244,660     |
| 利用料収益        | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 248,200     |        | 248,200     |
| 利用料収益        | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 248,200     |        | 248,200     |
| 介護保険事業収益     | 37,681,045 | 0         | 0          | 46,614,510 | 0          | 0         | 0     | 95,344,622  |        | 95,344,622  |
| 介護報酬収益       | 32,501,862 | 0         | 0          | 0          | 0          | 0         | 0     | 32,501,862  |        | 32,501,862  |
| 介護報酬収益       | 32,501,862 | 0         | 0          | 0          | 0          | 0         | 0     | 32,501,862  |        | 32,501,862  |
| 居宅介護支援介護料収益  | 0          | 0         | 0          | 46,614,510 | 0          | 0         | 0     | 57,663,577  |        | 57,663,577  |
| 居宅介護支援介護料収益  | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 8,596,333   |        | 8,596,333   |
| 介護予防支援介護料収益  | 0          | 0         | 0          | 46,614,510 | 0          | 0         | 0     | 49,067,244  |        | 49,067,244  |
| 利用者負担金収益     | 3,015,433  | 0         | 0          | 0          | 0          | 0         | 0     | 3,015,433   |        | 3,015,433   |
| 介護負担金収益      | 3,015,433  | 0         | 0          | 0          | 0          | 0         | 0     | 3,015,433   |        | 3,015,433   |
| 利用者等利用料収益    | 2,163,750  | 0         | 0          | 0          | 0          | 0         | 0     | 2,163,750   |        | 2,163,750   |
| 食費収益         | 2,163,750  | 0         | 0          | 0          | 0          | 0         | 0     | 2,163,750   |        | 2,163,750   |
| サービス活動収益計(1) | 37,681,045 | 7,084,800 | 42,722,113 | 46,614,510 | 17,485,460 | 5,770,630 | 0     | 248,472,219 |        | 248,472,219 |
| 費用           |            |           |            |            |            |           |       |             |        |             |
| 人件費          | 21,032,384 | 6,307,734 | 25,348,123 | 10,518,584 | 14,974,857 | 0         | 0     | 148,736,948 |        | 148,736,948 |
| 職員給料         | 6,300,000  | 2,949,937 | 12,672,627 | 0          | 8,000,000  | 0         | 0     | 61,232,367  |        | 61,232,367  |
| 職員給料         | 6,300,000  | 2,949,937 | 12,672,627 | 0          | 8,000,000  | 0         | 0     | 61,232,367  |        | 61,232,367  |
| 常勤嘱託職員等給与    | 889,286    | 2,356,340 | 5,255,640  | 9,212,180  | 6,005,780  | 0         | 0     | 37,505,646  |        | 37,505,646  |
| 常勤嘱託職員等給与    | 889,286    | 2,356,340 | 5,255,640  | 9,212,180  | 6,005,780  | 0         | 0     | 37,505,646  |        | 37,505,646  |
| 非常勤職員給与      | 12,538,547 | 0         | 1,360,376  | 0          | 0          | 0         | 0     | 24,159,596  |        | 24,159,596  |
| 非常勤職員給与      | 12,538,547 | 0         | 1,360,376  | 0          | 0          | 0         | 0     | 24,159,596  |        | 24,159,596  |
| 派遣職員費        | 582,411    | 0         | 0          | 0          | 0          | 0         | 0     | 582,411     |        | 582,411     |
| 派遣職員費        | 582,411    | 0         | 0          | 0          | 0          | 0         | 0     | 582,411     |        | 582,411     |
| 退職給付費用       | 0          | 0         | 932,690    | 0          | 0          | 0         | 0     | 2,962,300   |        | 2,962,300   |
| 退職給付費用       | 0          | 0         | 932,690    | 0          | 0          | 0         | 0     | 2,962,300   |        | 2,962,300   |
| 法定福利費        | 722,140    | 1,001,457 | 3,044,618  | 1,306,404  | 969,077    | 0         | 0     | 15,092,589  |        | 15,092,589  |
| 職員法定福利費      | 0          | 638,853   | 2,255,356  | 0          | 0          | 0         | 0     | 8,574,014   |        | 8,574,014   |
| 嘱託等法定福利費     | 82,879     | 362,604   | 789,262    | 1,306,404  | 969,077    | 0         | 0     | 5,812,866   |        | 5,812,866   |
| 非常勤法定福利費     | 638,922    | 0         | 0          | 0          | 0          | 0         | 0     | 705,370     |        | 705,370     |
| 派遣職員法定福利費    | 339        | 0         | 0          | 0          | 0          | 0         | 0     | 339         |        | 339         |
| 諸手当          | 0          | 0         | 2,082,172  | 0          | 0          | 0         | 0     | 7,202,039   |        | 7,202,039   |
| 職員諸手当        | 0          | 0         | 2,082,172  | 0          | 0          | 0         | 0     | 7,202,039   |        | 7,202,039   |
| 事業費          | 9,415,220  | 340,025   | 16,659,880 | 395,190    | 1,948,264  | 0         | 0     | 40,949,152  |        | 40,949,152  |
| 諸謝金          | 0          | 44,000    | 227,815    | 0          | 281,200    | 0         | 0     | 4,297,261   |        | 4,297,261   |
| 諸謝金          | 0          | 44,000    | 227,815    | 0          | 281,200    | 0         | 0     | 4,297,261   |        | 4,297,261   |
| 材料費          | 1,584,131  | 0         | 0          | 0          | 0          | 0         | 0     | 1,584,131   |        | 1,584,131   |
| 材料費          | 1,584,131  | 0         | 0          | 0          | 0          | 0         | 0     | 1,584,131   |        | 1,584,131   |
| 保健衛生費        | 10,733     | 0         | 0          | 0          | 0          | 0         | 0     | 10,733      |        | 10,733      |
| 保健衛生費        | 10,733     | 0         | 0          | 0          | 0          | 0         | 0     | 10,733      |        | 10,733      |
| 教養娯楽費        | 0          | 0         | 0          | 0          | 166,020    | 0         | 0     | 166,020     |        | 166,020     |
| 教養娯楽費        | 0          | 0         | 0          | 0          | 166,020    | 0         | 0     | 166,020     |        | 166,020     |
| 旅費交通費        | 0          | 4,050     | 12,170     | 5,560      | 0          | 0         | 0     | 42,070      |        | 42,070      |
| 交通費          | 0          | 4,050     | 12,170     | 5,560      | 0          | 0         | 0     | 42,070      |        | 42,070      |
| 消耗器具備品費      | 923,314    | 229,394   | 122,403    | 0          | 265,264    | 0         | 0     | 4,164,949   |        | 4,164,949   |
| 消耗品費         | 572,170    | 42,522    | 122,403    | 0          | 265,264    | 0         | 0     | 2,641,032   |        | 2,641,032   |
| 器具什器費        | 351,144    | 186,872   | 0          | 0          | 0          | 0         | 0     | 1,523,917   |        | 1,523,917   |
| 印刷製本費        | 69,625     | 13,750    | 100,202    | 0          | 106,476    | 0         | 0     | 1,022,350   |        | 1,022,350   |
| 印刷製本費        | 69,625     | 13,750    | 100,202    | 0          | 106,476    | 0         | 0     | 1,022,350   |        | 1,022,350   |
| 水道光熱費        | 3,561,778  | 0         | 443,300    | 249,008    | 891,912    | 0         | 0     | 7,069,961   |        | 7,069,961   |
| 水道費          | 897,891    | 0         | 65,132     | 38,914     | 53,366     | 0         | 0     | 1,256,500   |        | 1,256,500   |
| 電力費          | 1,386,616  | 0         | 378,168    | 210,094    | 812,572    | 0         | 0     | 4,510,216   |        | 4,510,216   |
| ガス費          | 1,277,271  | 0         | 0          | 0          | 25,974     | 0         | 0     | 1,303,245   |        | 1,303,245   |
| 修繕費          | 81,486     | 0         | 0          | 0          | 13,849     | 0         | 0     | 421,605     |        | 421,605     |
| 器具備品修繕費      | 81,486     | 0         | 0          | 0          | 13,849     | 0         | 0     | 213,977     |        | 213,977     |
| 建物修繕費        | 0          | 0         | 0          | 0          | 0          | 0         | 0     | 207,628     |        | 207,628     |
| 通信運搬費        | 62,768     | 48,831    | 430,100    | 89,107     | 199,443    | 0         | 0     | 1,565,390   |        | 1,565,390   |
| 通信運搬費        | 62,768     | 48,831    | 430,100    | 89,107     | 199,443    | 0         | 0     | 1,565,390   |        | 1,565,390   |
| 業務委託費        | 1,961,160  | 0         | 15,302,268 | 0          | 0          | 0         | 0     | 18,714,296  |        | 18,714,296  |
| 業務委託費        | 1,961,160  | 0         | 15,302,268 | 0          | 0          | 0         | 0     | 18,714,296  |        | 18,714,296  |
| 手数料          | 105,840    | 0         | 2,274      | 0          | 15,640     | 0         | 0     | 468,096     |        | 468,096     |
| 手数料          | 105,840    | 0         | 2,274      | 0          | 15,640     | 0         | 0     | 468,096     |        | 468,096     |
| 保険料          | 0          | 0         | 10,848     | 51,515     | 8,460      | 0         | 0     | 213,621     |        | 213,621     |
| 保険料          | 0          | 0         | 10,848     | 51,515     | 8,460      | 0         | 0     | 213,621     |        | 213,621     |
| 賃借料          | 0          | 0         | 8,500      | 0          | 0          | 0         | 0     | 154,284     |        | 154,284     |
| 賃借料          | 0          | 0         | 8,500      | 0          | 0          | 0         | 0     | 154,284     |        | 154,284     |
| 車両費          | 1,054,385  | 0         | 0          | 0          | 0          | 0         | 0     | 1,054,385   |        | 1,054,385   |
| 車両費          | 1,054,385  | 0         | 0          | 0          | 0          | 0         | 0     | 1,054,385   |        | 1,054,385   |

| 勘定科目                   | サービス区分       |           |             |            |            |           |             | 合計           | 内部取引消去 | 拠点区分合計       |
|------------------------|--------------|-----------|-------------|------------|------------|-----------|-------------|--------------|--------|--------------|
|                        | 通所介護         | 自立支援      | 地域包括        | 予防支援       | 福祉センター     | 善意銀行      | 道尾奨学金       |              |        |              |
| 事務費                    | 2,017,885    | 652,289   | 1,165,571   | 29,770,187 | 449,304    | 33,015    | 0           | 40,106,654   |        | 40,106,654   |
| 福利厚生費                  | 39,299       | 25,765    | 24,515      | 24,864     | 27,989     | 0         | 0           | 192,870      |        | 192,870      |
| 福利厚生費                  | 39,299       | 25,765    | 24,515      | 24,864     | 27,989     | 0         | 0           | 192,870      |        | 192,870      |
| 旅費交通費                  | 2,060        | 0         | 660         | 2,040      | 22,000     | 0         | 0           | 65,280       |        | 65,280       |
| 交通費                    | 2,060        | 0         | 660         | 2,040      | 22,000     | 0         | 0           | 65,280       |        | 65,280       |
| 研修研究費                  | 10,360       | 42,940    | 15,550      | 57,278     | 500        | 0         | 0           | 197,678      |        | 197,678      |
| 研修研究費                  | 10,000       | 31,000    | 4,800       | 53,098     | 500        | 0         | 0           | 130,898      |        | 130,898      |
| 交通費                    | 360          | 11,940    | 10,750      | 4,180      | 0          | 0         | 0           | 66,780       |        | 66,780       |
| 事務消耗品費                 | 92,402       | 76,461    | 124,889     | 467,259    | 164,401    | 21,647    | 0           | 1,890,794    |        | 1,890,794    |
| 消耗品費                   | 92,402       | 41,267    | 124,889     | 102,500    | 68,929     | 21,647    | 0           | 1,149,565    |        | 1,149,565    |
| 器具什器費                  | 0            | 35,194    | 0           | 364,759    | 95,472     | 0         | 0           | 741,229      |        | 741,229      |
| 印刷製本費                  | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 209,640      |        | 209,640      |
| 印刷製本費                  | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 209,640      |        | 209,640      |
| 水道光熱費                  | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 76,639       |        | 76,639       |
| 水道費                    | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 40,104       |        | 40,104       |
| 電力費                    | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 36,535       |        | 36,535       |
| 修繕費                    | 244,704      | 75,168    | 109,866     | 42,416     | 0          | 0         | 0           | 607,376      |        | 607,376      |
| 器具備品修繕費                | 0            | 75,168    | 43,128      | 5,340      | 0          | 0         | 0           | 155,044      |        | 155,044      |
| 建物修繕費                  | 244,704      | 0         | 66,738      | 37,076     | 0          | 0         | 0           | 452,332      |        | 452,332      |
| 通信運搬費                  | 114,534      | 57,355    | 0           | 160,016    | 1,640      | 4,132     | 0           | 1,130,978    |        | 1,130,978    |
| 通信運搬費                  | 114,534      | 57,355    | 0           | 160,016    | 1,640      | 4,132     | 0           | 1,130,978    |        | 1,130,978    |
| 広報費                    | 303,480      | 0         | 0           | 0          | 0          | 0         | 0           | 444,420      |        | 444,420      |
| 広報費                    | 303,480      | 0         | 0           | 0          | 0          | 0         | 0           | 444,420      |        | 444,420      |
| 業務委託費                  | 670,562      | 99,264    | 765,124     | 28,919,574 | 152,216    | 0         | 0           | 32,502,731   |        | 32,502,731   |
| 業務委託費                  | 670,562      | 99,264    | 765,124     | 28,919,574 | 152,216    | 0         | 0           | 32,502,731   |        | 32,502,731   |
| 手数料                    | 33,972       | 2,820     | 5,184       | 68,012     | 20,148     | 7,236     | 0           | 311,826      |        | 311,826      |
| 手数料                    | 33,972       | 2,820     | 5,184       | 68,012     | 20,148     | 7,236     | 0           | 311,826      |        | 311,826      |
| 保険料                    | 287,424      | 1,320     | 35,199      | 0          | 12,420     | 0         | 0           | 416,589      |        | 416,589      |
| 保険料                    | 287,424      | 1,320     | 35,199      | 0          | 12,420     | 0         | 0           | 416,589      |        | 416,589      |
| 賃借料                    | 219,088      | 0         | 54,584      | 28,728     | 47,790     | 0         | 0           | 660,832      |        | 660,832      |
| 賃借料                    | 219,088      | 0         | 54,584      | 28,728     | 47,790     | 0         | 0           | 660,832      |        | 660,832      |
| 土地・建物賃借料               | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 262,494      |        | 262,494      |
| 土地・建物賃借料               | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 262,494      |        | 262,494      |
| 租税公課                   | 0            | 271,196   | 30,000      | 0          | 200        | 0         | 0           | 977,007      |        | 977,007      |
| 租税公課                   | 0            | 271,196   | 30,000      | 0          | 200        | 0         | 0           | 977,007      |        | 977,007      |
| 渉外費                    | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 82,600       |        | 82,600       |
| 渉外費                    | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 82,600       |        | 82,600       |
| 諸会費                    | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 71,000       |        | 71,000       |
| 諸会費                    | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 71,000       |        | 71,000       |
| 雑費                     | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 3,400        |        | 3,400        |
| 雑費                     | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 3,400        |        | 3,400        |
| 車両費                    | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 2,500        |        | 2,500        |
| 車両費                    | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 2,500        |        | 2,500        |
| 共同募金配分金事業費             | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 1,638,593    |        | 1,638,593    |
| 一般募金配分金事業費             | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 1,638,593    |        | 1,638,593    |
| その他特別配分金               | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 1,638,593    |        | 1,638,593    |
| 助成金費用                  | 0            | 0         | 0           | 0          | 0          | 1,655,402 | 1,200,000   | 5,456,474    |        | 5,456,474    |
| 助成金費用                  | 0            | 0         | 0           | 0          | 0          | 1,655,402 | 1,200,000   | 5,456,474    |        | 5,456,474    |
| 助成金                    | 0            | 0         | 0           | 0          | 0          | 1,655,402 | 1,200,000   | 5,456,474    |        | 5,456,474    |
| 負担金費用                  | 0            | 22,606    | 0           | 0          | 0          | 0         | 0           | 824,712      |        | 824,712      |
| 負担金費用                  | 0            | 22,606    | 0           | 0          | 0          | 0         | 0           | 824,712      |        | 824,712      |
| 負担金費用                  | 0            | 22,606    | 0           | 0          | 0          | 0         | 0           | 824,712      |        | 824,712      |
| 減価償却費                  | 19,817,480   | 0         | 4,940,687   | 0          | 77,521     | 0         | 0           | 25,757,636   |        | 25,757,636   |
| 減価償却費                  | 19,817,480   | 0         | 4,940,687   | 0          | 77,521     | 0         | 0           | 25,757,636   |        | 25,757,636   |
| 減価償却費                  | 19,817,480   | 0         | 4,940,687   | 0          | 77,521     | 0         | 0           | 25,757,636   |        | 25,757,636   |
| 国庫補助金等特別積立金取崩額         | ▲ 19,757,388 | 0         | ▲ 4,830,362 | 0          | 0          | 0         | 0           | ▲ 24,797,595 |        | ▲ 24,797,595 |
| 国庫補助金等特別積立金取崩額         | ▲ 19,757,388 | 0         | ▲ 4,830,362 | 0          | 0          | 0         | 0           | ▲ 24,797,595 |        | ▲ 24,797,595 |
| 国庫補助金等特別積立金取崩額         | ▲ 19,757,388 | 0         | ▲ 4,830,362 | 0          | 0          | 0         | 0           | ▲ 24,797,595 |        | ▲ 24,797,595 |
| サービス活動費用計(2)           | 32,525,581   | 7,322,654 | 43,283,899  | 40,683,961 | 17,449,946 | 1,688,417 | 1,200,000   | 238,672,574  |        | 238,672,574  |
| サービス活動増減差額(3)=(1)-(2)  | 5,155,464    | ▲ 237,854 | ▲ 561,786   | 5,930,549  | 35,514     | 4,082,213 | ▲ 1,200,000 | 9,799,645    |        | 9,799,645    |
| サービス活動外増減の部            |              |           |             |            |            |           |             |              |        |              |
| 収益                     |              |           |             |            |            |           |             |              |        |              |
| 受取利息配当金収益              | 3,663        | 0         | 0           | 2,694      | 0          | 2,606     | 1,166,433   | 3,497,899    |        | 3,497,899    |
| 受取利息配当金収益              | 3,663        | 0         | 0           | 2,694      | 0          | 2,606     | 1,166,433   | 3,497,899    |        | 3,497,899    |
| 受取利息配当金収益              | 3,663        | 0         | 0           | 2,694      | 0          | 2,606     | 1,166,433   | 3,497,899    |        | 3,497,899    |
| 投資有価証券売却益              | 0            | 0         | 0           | 0          | 0          | 0         | 3,066,250   | 11,085,750   |        | 11,085,750   |
| 投資有価証券売却益              | 0            | 0         | 0           | 0          | 0          | 0         | 3,066,250   | 11,085,750   |        | 11,085,750   |
| 投資有価証券売却益              | 0            | 0         | 0           | 0          | 0          | 0         | 3,066,250   | 11,085,750   |        | 11,085,750   |
| その他のサービス活動外収益          | 131,250      | 0         | 0           | 14,657     | 0          | 40,000    | 0           | 532,768      |        | 532,768      |
| 受入研修費収益                | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 73,500       |        | 73,500       |
| 受入研修費収益                | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 73,500       |        | 73,500       |
| 利用者等外給食収益              | 131,250      | 0         | 0           | 0          | 0          | 0         | 0           | 131,250      |        | 131,250      |
| 利用者等外給食収益              | 131,250      | 0         | 0           | 0          | 0          | 0         | 0           | 131,250      |        | 131,250      |
| 雑収益                    | 0            | 0         | 0           | 14,657     | 0          | 40,000    | 0           | 328,018      |        | 328,018      |
| 雑収益                    | 0            | 0         | 0           | 14,657     | 0          | 40,000    | 0           | 328,018      |        | 328,018      |
| サービス活動外収益計(4)          | 134,913      | 0         | 0           | 17,351     | 0          | 42,606    | 4,232,683   | 15,116,417   |        | 15,116,417   |
| 費用                     |              |           |             |            |            |           |             |              |        |              |
| サービス活動外費用計(5)          | 0            | 0         | 0           | 0          | 0          | 0         | 0           | 0            |        | 0            |
| サービス活動外増減差額(6)=(4)-(5) | 134,913      | 0         | 0           | 17,351     | 0          | 42,606    | 4,232,683   | 15,116,417   |        | 15,116,417   |
| 経常増減差額(7)=(3)+(6)      | 5,290,377    | ▲ 237,854 | ▲ 561,786   | 5,947,900  | 35,514     | 4,124,819 | 3,032,683   | 24,916,062   |        | 24,916,062   |